

PROVIDENCE OVERVIEW

DECEMBER 2018

PROVIDENCE
SERVICE
CORPORATION

FORWARD-LOOKING STATEMENTS AND NON-GAAP FINANCIAL INFORMATION

Forward-looking Statements

This presentation contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as “believe,” “demonstrate,” “expect,” “estimate,” “forecast,” “anticipate,” “should” and “likely” and similar expressions identify forward-looking statements. In addition, statements that are not historical should also be considered forward-looking statements. Readers are cautioned not to place undue reliance on those forward-looking statements, which speak only as of the date the statement was made. Such forward-looking statements are based on current expectations that involve a number of known and unknown risks, uncertainties and other factors which may cause actual events to be materially different from those expressed or implied by such forward-looking statements. These factors include, but are not limited to, our continuing relationship with government entities and our ability to procure business from them, our ability to manage growing and changing operations, the implementation of healthcare reform law, government budget changes and legislation related to the services that we provide, our ability to renew or replace existing contracts that have expired or are scheduled to expire with significant clients, and other risks detailed in Providence’s filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K. Providence is under no obligation to (and expressly disclaims any such obligation to) update any of the information in this press release if any forward-looking statement later turns out to be inaccurate whether as a result of new information, future events or otherwise.

Non-GAAP Financial Information

In addition to the financial results prepared in accordance with U.S. generally accepted accounting principles (GAAP), this press release includes EBITDA, Adjusted EBITDA and Segment-level Adjusted EBITDA for the Company and its operating segments, and Adjusted Net Income and Adjusted EPS for the Company, which are performance measures that are not recognized under GAAP. EBITDA is defined as income (loss) from continuing operations, net of taxes, before: (1) interest expense, net, (2) provision (benefit) for income taxes and (3) depreciation and amortization. Adjusted EBITDA is calculated as EBITDA before certain items, including (as applicable): (1) restructuring and related charges including costs related to the corporate reorganization, (2) foreign currency transactions, (3) equity in net earnings or losses of investees, (4) certain litigation related expenses or settlement income, (5) gain or loss on sale of equity investments, (6) management fees and (7) transaction and related costs. Segment-level Adjusted EBITDA is calculated as Adjusted EBITDA for the company excluding the Adjusted EBITDA associated with corporate and holding company costs reported as our Corporate and Other Segment. Adjusted Net Income is defined as income (loss) from continuing operations, net of tax, before certain items, including (1) restructuring and related charges, (2) foreign currency transactions, (3) equity in net earnings or losses of investees, (4) certain litigation related expenses or settlement income, (5) intangible amortization expense, (6) gain or loss on sale of equity investments, (7) the impact of the Tax Cuts and Jobs Act, (8) excess tax charges associated with long term incentive plans, (9) the impact of adjustments on non-controlling interests, (10) certain transaction and related costs and (11) the income tax impact of such adjustments. Adjusted EPS is calculated as Adjusted Net Income less (as applicable): (1) dividends on convertible preferred stock, (2) accretion of convertible preferred stock discount, and (3) income allocated to participating stockholders, divided by the diluted weighted-average number of common shares outstanding. We utilize these non-GAAP performance measures, which exclude certain expenses and amounts, because we believe the timing of such expenses is unpredictable and not driven by our core operating results, and therefore render comparisons with prior periods as well as with other companies in our industry less meaningful. We believe such measures allow investors to gain a better understanding of the factors and trends affecting the ongoing operations of our business. We consider our core operations to be the ongoing activities to provide services from which we earn revenue, including direct operating costs and indirect costs to support these activities. In addition, our net earnings in equity investees are excluded from these measures, as we do not have the ability to manage these ventures, allocate resources within the ventures, or directly control their operations or performance.

Our non-GAAP financial measures may not provide information that is directly comparable to that provided by other companies in our industry, as other companies in our industry may calculate non-GAAP financial results differently. In addition, there are limitations in using non-GAAP financial measures because they are not prepared in accordance with GAAP, may be different from non-GAAP financial measures used by other companies, and exclude expenses that may have a material impact on our reported financial results. The presentation of non-GAAP financial information is not meant to be considered in isolation from or as a substitute for the directly comparable financial measures prepared in accordance with GAAP. We urge you to review the reconciliations of our non-GAAP financial measures to the comparable GAAP financial measures included below, and not to rely on any single financial measure to evaluate our business.

A LEADING PROVIDER OF TECHNOLOGY ENABLED HEALTHCARE SERVICES

PRSC

TICKER

~\$1Bn

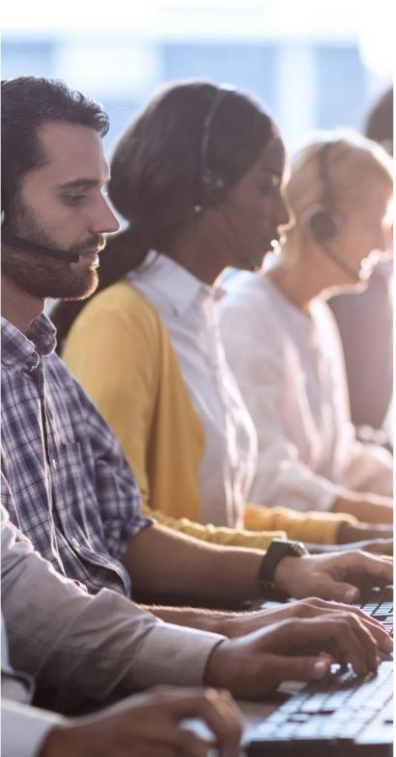
MARKET CAP

1996

FOUNDED

ATLANTA, GA

HEADQUARTERS

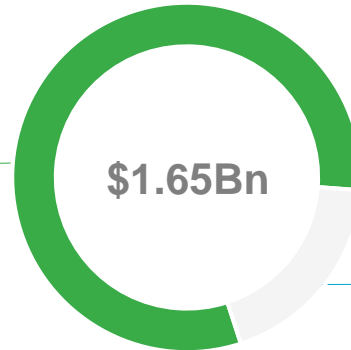


LogistiCare NET SERVICES \$1.35Bn

Primarily operates under the **LogistiCare** brand, the largest manager of non-emergency medical transportation (“NEMT”) programs for state governments and managed care organizations in the U.S. providing better access to care in the community. Recent acquisition of Circulation Inc. brings a transformative technology to existing operations



LTM 9/30/2018 REVENUE



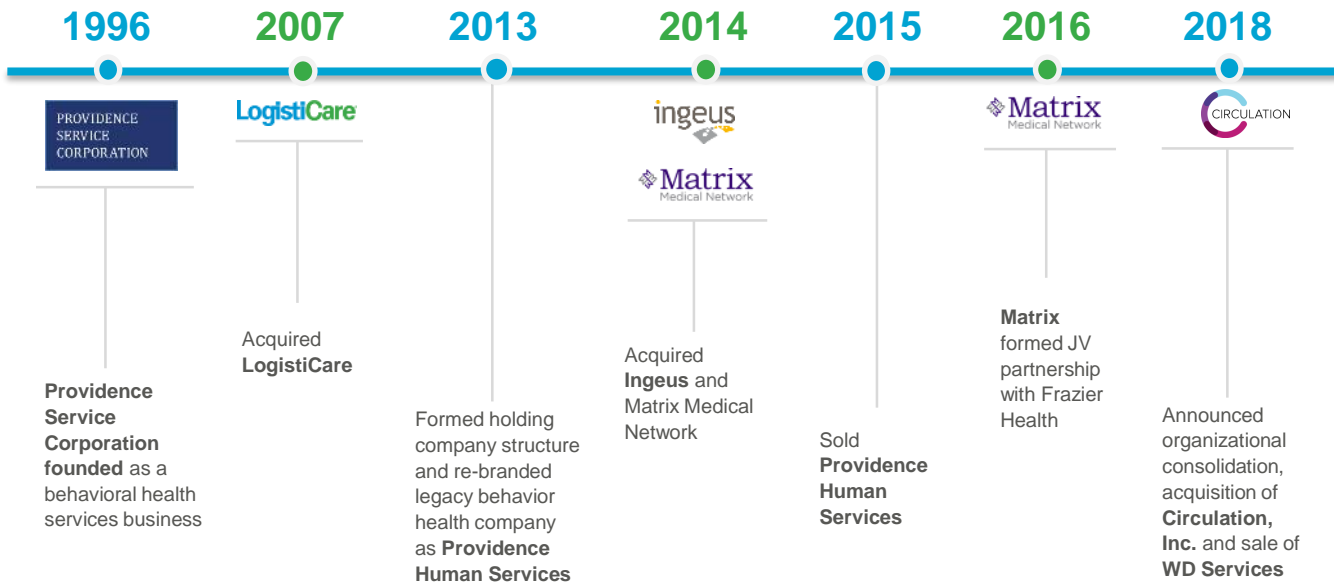
WD SERVICES \$291M

Announced sale of substantially all of the WD Services segment. Expected to meet discontinued operations criteria in the fourth quarter

MATRIX INVESTMENT

43.6% non-controlling equity interest in Matrix Medical Network, a leading provider of home and mobile-based healthcare services for health plans in the U.S., including comprehensive health assessments, quality gap closure visits, “level of service” needs assessments, and post-acute and chronic care management

PROVIDENCE TIMELINE



Creating a more simplified portfolio to drive value for shareholders

ORGANIZATIONAL CONSOLIDATION AND ACQUISITION OF CIRCULATION STRENGTHEN OPERATIONAL EFFECTIVENESS & STRATEGIC FOCUS AROUND LOGISTICARE



Substantially all holding company activities and functions are in the process of being integrated with LogistiCare, capitalizing on its full **growth and value creation** potential

Creates an organizational structure with **strategic, operational and cultural alignment**. New combined organization headquartered in Atlanta, GA to remain listed under ticker symbol: **PRSC**

Consolidation expected to be completed in 1H 2019; Expected to generate **annual savings of at least \$10 million** upon completion

Acquisition of Circulation brings technology that will be **transformative** to LogistiCare's operations

Circulation **technology** uniquely placed to help deliver **cost savings** across call centers and at the same time **significantly improve the membership experience**

Announced the sale of substantially all of WD Services

Organizational consolidation in process and expected to drive shareholder value by sharpening focus on significant growth opportunities available to LogistiCare such as Circulation

COMPELLING INVESTMENT OPPORTUNITY



EXPOSURE TO ATTRACTIVE INDUSTRY GROWTH DRIVERS

EXPANSION of aging populations, home and community based care

VALUE-BASED CARE driving focus on quality care, patient outcomes and reduced costs



IMPACTFUL MARKET LEADING BRANDS

MARKET LEADERSHIP covering over 24 million lives through LogistiCare

FAVORABLE BRAND REPUTATIONS driven by proven ability to meet client needs



ACCESS TO SCALE AND REACH

NATIONWIDE PARTNER and client networks

67 MILLION RIDES managed annually across 45 states

SCALABLE IT PLATFORMS WITH NEW, MARKET PROVEN CIRCULATION TECHNOLOGY providing competitive advantages



RECURRING REVENUE, TECHNOLOGY BASED, ASSET LITE MODELS

MULTI YEAR client contracts and relationships

ACQUISITION OF CIRCULATION, A SIGNIFICANT STEP FORWARD IN TECHNOLOGY that will provide significant automation benefits, data and analytics capabilities together with a differentiated user experience



PROVEN TRACK RECORD

PROVEN GROWTH and operational improvement strategies

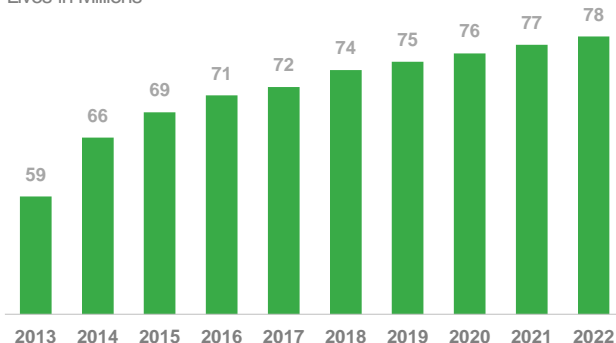
DISCIPLINED CAPITAL ALLOCATION with rigorous approach to creating intrinsic value per share

Organizational consolidation and integration of Circulation technology underway to create a structure with strategic, operational and cultural alignment focused on LogistiCare

POSITIONED TO BENEFIT FROM ATTRACTIVE INDUSTRY GROWTH DRIVERS

MEDICAID

Lives in Millions



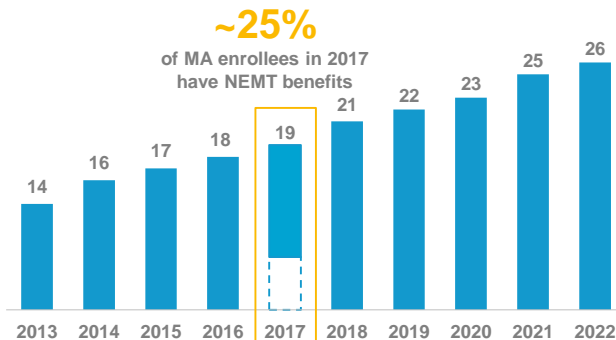
MEDICAID ENROLLMENT

projected to reach 78M by 2022

- The **Aged and Disabled populations** represent 23% of the total Medicaid populations while accounting for ~80% of the total Medicaid NEMT spend
- The aging population in the U.S. is expected to drive increased demand for NEMT services as age **65+ members seek more community-based care** (i.e. adult day care facilities)

MEDICARE ADVANTAGE

Lives in Millions



MEDICARE ADVANTAGE (“MA”) ENROLLMENT

projected to reach 26M by 2022

- **MA plans are becoming increasingly sophisticated** to identify populations that could benefit from transport services to reduce overall cost of care in the long-term
- MA plans that have implemented transport services have seen an uptick in access to care

NET SERVICES: LOGISTICARE

THE LARGEST NON-EMERGENCY MEDICAL TRANSPORTATION MANAGER IN THE U.S.

Powering critical services at scale with networks and technology



SERVICES

- Coordinating non-emergency medical transportation services through its extensive 5,000+ credentialed transportation provider network



MEMBERS

- Primarily Medicaid and some Medicare eligible members whose limited mobility or financial resources hinders their ability to access necessary healthcare and social services



PAYORS and CLIENTS

- Contracted with State Medicaid Agencies, Managed Care Organizations (MCOs), Accountable Care Organizations (ACOs), and healthcare providers



TECH ENABLED

- Recent acquisition of Circulation, an on-demand provider of NEMT services for healthcare systems
- Uses technology to provide broad interconnectivity among members, payors and network for transportation providers
- Flexible, highly scalable, capable of supporting substantial growth for existing and future clients



NET SERVICES: LOGISTICARE

SERVING MEMBERS WITH COMPASSION AND EXCELLENCE

LogistiCare by the Numbers

Revenue

\$1.35Bn

LTM 9/30/2018

Available in

45 states,

generating **22M** calls

Management of and access to

5,000+

transportation providers and leading on-demand networks

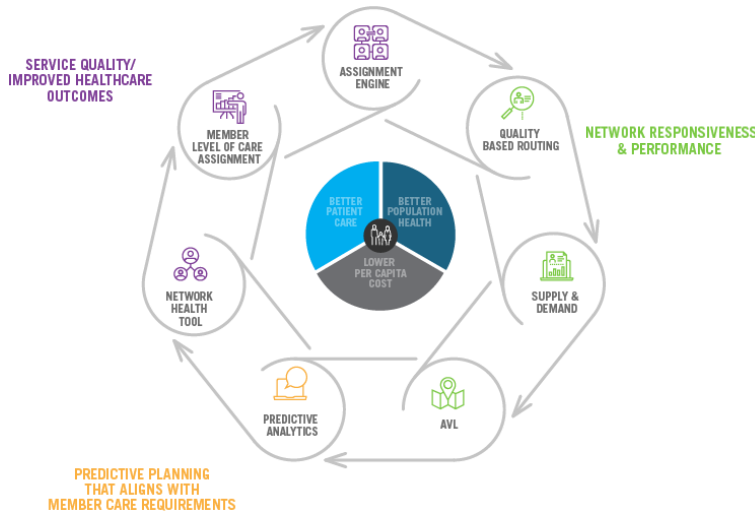
Lives covered

~24M

Managed

67M

Annual trips



NETWORK DEVELOPMENT AND MANAGEMENT

Successfully built the largest transportation provider network in the industry consisting of more than 5,000 certified providers who take our members to their appointments each year. LogistiCare focuses on the member experience and includes, credentialing drivers, assigning trips, validating claims prior to payment, and partnering with public transit.

Proven track record of reducing transportation costs per member for payors

NET SERVICES: LOGISTICARE CIRCULATION



Circulation, recently acquired by LogistiCare, offers technology-enabled logistics solutions and analytics for managing NEMT across healthcare. Its HIPAA compliant digital platform, and digitally integrated transportation network, enables automated administration of transportation benefits and simple ride scheduling and trip assignment by call centers, healthcare facilities, case managers, caregivers, and members/patients. While LogistiCare's current customer base is primarily focused on state agencies and MCOs servicing Medicaid and Medicare lives, Circulation serves a broader mix of payers and approximately 3,000 healthcare facilities across 45 states.

Intuitive cloud-based technology platform meets new market demands and enables business efficiency across significant scale

1. RIDE REQUEST 2. MATCH APPROPRIATE RIDE 3. RIDE DELIVERED



Integrating Circulation **technology** across LogistiCare's 20+ operations/call centers is expected to deliver significant **cost savings** and other **benefits**:

- reduced call volume and reduced call time by moving a substantial portion of calls to a self-service model
- automation of trip assignment
- automation of eligibility verification
- back office improvement such as digitization and automating of claims processing
- Improved user experience via contemporary and user friendly interfaces



Circulation's unique and market proven technology will be deployed across LogistiCare's existing contact centers driving significant efficiencies while enhancing the user experience

NET SERVICES: LOGISTICARE

REGULATORY ENVIRONMENT

History of the benefit

Enacted in 1965, Medicaid provides federal financial assistance to states to provide certain categories of low income citizens with health care.

Non-emergency medical transportation (“NEMT”) necessary for health care access has been a **mandatory Medicaid benefit** via regulation since shortly after the enactment of the statute.

In **2010**, Congress passed the Patient Protection and Affordable Care Act (“Obamacare”), which among other things **greatly expanded the number of people eligible for Medicaid**, and that “expansion population” is entitled to NEMT benefits.

More Recent Developments:

In March 2017, CMS issued a letter inviting states to apply for waivers of Medicaid rules to allow them to reduce the NEMT benefit. Several states have sought and received partial waivers of the NEMT requirement from CMS for the expansion population.

Subsequently, CMS has indicated that it intends to review the NEMT requirement through its rulemaking process to allow states the flexibility previously only available by waiver.

If CMS were to increase the flexibility around provision of NEMT for states by re-characterizing the benefit as optional, the likely impact on the availability and use of the benefit is not anticipated to be significant:

- Waivers submitted to-date have focused on the Medicaid non-disabled expansion population who are the least frequent users of the NEMT benefit, suggesting that potential future limitations would be focused on eligibility limitations for that population
 - The most frequent users of the benefit are not the Medicaid expansion population, rather individuals seeking recurrent health services for mental health and substance abuse issues, dialysis, chemotherapy, and physical therapy
 - Although these types of individuals represent approximately 20% of the Medicaid population, LogistiCare has found that they account for ~80% of the expenditures on NEMT
- Making the NEMT benefit optional may not change the states’ choices about NEMT coverage given that they currently cover many optional benefits and would still be entitled to federal match for NEMT expenditures
- The majority of Medicaid expansion states are served by MCO’s who recognize the value of routine medical treatments to improve health outcomes
- The increasing use of NEMT to address the opioid crisis by ensuring consistent attendance at treatment centers serves as a mitigating trend

CLEAR VALUE PROPOSITION AND STRATEGY FOR GROWTH

Multiple levers of growth



LEVERAGING CIRCULATION TECHNOLOGY

- Roadmap to integrate and deploy Circulation's best-in-class technology across LogistiCare's significant volume
- Targeting run rate synergies of \$25mm within 24 months of acquisition

OPERATIONAL EFFICIENCIES AND IMPROVEMENT



- Ongoing rate negotiations with transportation providers expected to yield reduction in transportation cost
- Newly formed management team with energy and proven track record of organization and process optimization capabilities

FUTURE CAPITAL DEPLOYMENT



- Focus on organic growth initiatives within NEMT and new adjacent markets and services
- Targeted M&A strategy with opportunities for tuck in of regional / national NEMT providers or complimentary businesses

VALUE PROPOSITION

- Alleviation of transportation barriers improves outcomes and reduces healthcare costs for Medicaid agencies and MCO's
- Ability to provide capitated, multi-year contracts allows both lower and more predictable costs
- Reduction of fraud, waste, and abuse in a fragmented system
- High barriers to entry – technology platforms, leading market share, strong brand reputation
- Well positioned to take advantage of the shift to in-home/community based healthcare services

Multiple avenues of both organic and inorganic growth and clear value proposition

MATRIX MEDICAL EQUITY INVESTMENT

A PIONEER AND LEADER OF IN-HOME AND MOBILE HEALTH ASSESSMENTS

Matrix by the Numbers

6,000+

clinical providers

26

mobile clinics

1,700

nurse practitioners,
located across

50 states

Revenue

\$268.8M

LTM 9/30/2018



PROVIDING VALUE-ADDED HEALTH SERVICES TO HEALTH PLANS AND MEMBERS

- Services: Comprehensive health assessments as well as in-home chronic care management, in-home and mobile health screening services and medication review and therapy management
- Users: Members of Medicare Advantage, Medicaid and Commercial health plans



PURSUING MULTIPLE GROWTH DRIVERS

- Pursue synergistic acquisitions and complementary offerings (e.g. LP Health Services, HealthFair)
- Expand core client base and increase chronic care revenue
- Drive operational improvements and increase member engagement

VALUE PROPOSITION

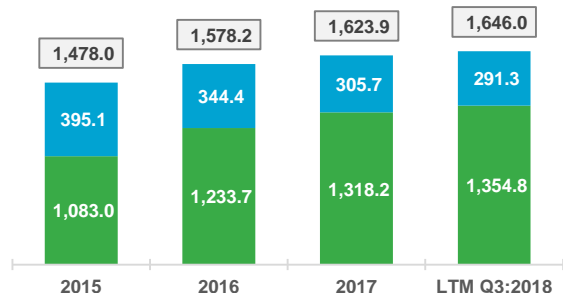
- Demonstrated and compelling ROI for payors
- Combined platform of in-home and mobile clinic settings
- Value-added health screening tests designed to improve overall health of members
- Analytics focused solutions and technology allows health plans to identify gaps in care, coordinate and optimize care provision and ensure payment integrity

Matrix's platform is designed for the unique needs of its industry, is highly scalable and can support substantial growth

DELIVERING CONSISTENT, PROFITABLE GROWTH

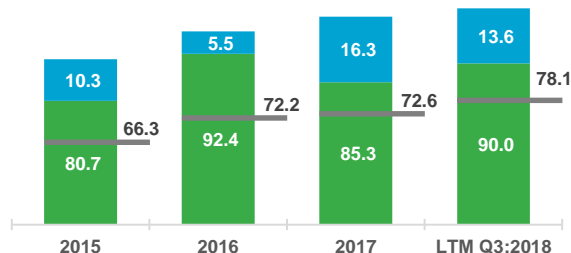
REVENUE

USD MILLIONS



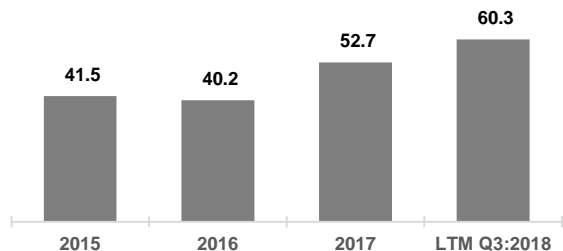
ADJUSTED EBITDA ¹

USD MILLIONS



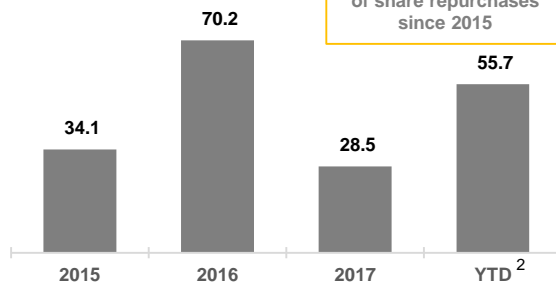
ADJUSTED EBITDA LESS CAPEX ¹

USD MILLIONS



SHARE REPURCHASES

USD MILLIONS



■ NET ■ WD ■ Total — After HoldCo ³

(1) See appendix for a reconciliation of non-GAAP financial measures.

(2) YTD through Sept. 30, 2018.

(3) Represents Adj. EBITDA of NET plus WD less HoldCo.

VALUE GENERATING CAPITAL ALLOCATION PLAN

STRONG BALANCE SHEET

Q3 draw on revolver to fund acquisition of
Circulation

CAPITAL ALLOCATION PRIORITIES

Completed the acquisition of Circulation Sept '18. Application of Circulation technology to LogistiCare operations, targeting \$25M of run rate savings within next 24 months

Anticipate that additional future M&A efforts will be focused on **opportunities that are adjacent, complementary and synergistic to LogistiCare**

Existing share repurchase capacity of ~\$81M as of 9/30/18

Announced the sale of substantially all of WD Services for \$46M which includes cash on the balance sheet of approximately \$19M. Additional tax benefits of between \$25-\$50M





APPENDIX



PROVIDENCE
SERVICE
CORPORATION

Q3 ADJUSTED EBITDA RECONCILIATION

Millions	NET Services						WD Services						Segment-Level					
			FYE	FYE	FYE	LTM			FYE	FYE	FYE	LTM			FYE	FYE	FYE	LTM
	Q3:17	Q3:18	2015	2016	2017	Q3:18	Q3:17	Q3:18	2015	2016	2017	Q3:18	Q3:17	Q3:18	2015	2016	2017	Q3:18
Revenue	324.8	343.8	1,083.0	1,233.7	1,318.2	1,354.8	84.7	77.5	395.1	344.4	305.7	291.3	409.5	421.3	1,478.1	1,578.1	1,623.9	1,646.0
Income from Cont Ops after Income Taxes	8.7	10.9	44.0	47.4	41.7	50.3	12.6	(3.1)	(51.3)	(46.2)	10.0	(17.1)	21.2	7.8	(7.3)	1.2	51.7	33.2
Interest Expense, Net	0.0	(0.0)	(0.0)	(0.0)	0.1	0.0	0.4	0.6	(0.1)	0.8	1.3	1.7	0.4	0.6	(0.1)	0.8	1.4	1.8
Provision (Benefit) For Income Taxes	5.5	3.7	27.2	29.7	24.0	19.6	(0.0)	0.5	(1.1)	(1.2)	1.2	2.6	5.5	4.2	26.2	28.5	25.2	22.3
Depreciation and Amortization	3.3	3.5	9.4	12.4	13.3	14.1	3.2	2.9	13.8	13.8	12.9	12.4	6.5	6.4	23.2	26.2	26.1	26.4
EBITDA	17.5	18.2	80.7	89.5	79.0	84.1	16.1	0.8	(38.7)	(32.8)	25.4	(0.4)	33.6	19.0	41.9	56.7	104.5	83.7
Asset Impairment	-	-	-	-	-	0.7	-	-	-	19.6	-	9.2	-	-	-	19.6	-	9.9
Transaction Expense	-	1.6	-	-	-	1.6	-	-	-	-	-	0.5	-	1.6	-	-	-	2.1
Restructuring and Related Expense	0.0	-	-	0.9	0.2	-	0.3	0.0	12.2	9.0	2.8	4.2	0.3	0.0	12.2	9.8	3.0	4.2
Value Enhancement Initiative Implementation	2.2	1.1	-	2.0	6.1	3.7	0.2	-	-	2.6	0.8	0.0	2.4	1.1	-	4.6	6.9	3.7
Equity in Net Loss (Gain) of Investee	-	-	-	-	-	-	0.5	(0.0)	11.0	8.5	1.4	(0.1)	0.5	(0.0)	11.0	8.5	1.4	(0.1)
(Gain) on Sale of Business	-	-	-	-	-	-	(12.6)	0.7	-	-	(12.4)	0.9	(12.6)	0.7	-	-	(12.4)	0.9
Ingeus Acquisition Related Cost / Income	-	-	-	-	-	-	-	-	29.2	-	(2.0)	(2.0)	-	-	29.2	-	(2.0)	(2.0)
Contingent Consideration Adjustment	-	-	-	-	-	-	-	-	(2.5)	-	-	-	-	-	(2.5)	-	-	-
Foreign Currency (Gain) / Loss	-	-	-	-	-	-	0.2	(0.2)	(0.9)	(1.4)	0.3	(1.1)	0.2	(0.2)	(0.9)	(1.4)	0.3	(1.1)
Litigation Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	2.4	-	-	-	2.4	-	2.4	-	-	-	2.4
Adjusted EBITDA	19.7	20.9	80.7	92.4	85.3	90.0	4.6	3.7	10.3	5.5	16.3	13.6	24.3	24.6	91.0	97.8	101.7	103.7
% Margin	6.1%	6.1%	7.4%	7.5%	6.5%	6.6%	5.5%	4.8%	2.6%	1.6%	5.3%	4.7%	5.9%	5.8%	6.2%	6.2%	6.3%	6.3%

Latest available financials – At Q3 WD Services had not met the criteria to be presented as discontinued operations

Q3 ADJUSTED EBITDA RECONCILIATION

Millions	Matrix Investment						Corporate and Other						Total Continuing Operations ⁽¹⁾													
	Q3:17		Q3:18		FYE	FYE	FYE	LTM	Q3:17		Q3:18		FYE	FYE	FYE	LTM	Q3:17		Q3:18		FYE	FYE	FYE	LTM		
	2017	2018	2015	2016	2017	2018	2015	2016	2017	2018	2015	2016	2017	2018	2015	2016	2017	2018	2015	2016	2017	2018	2015	2016	2017	2018
Revenue	-	-	-	-	-	-	-	-	-	(0.1)	0.1	(0.0)	-	409.5	421.3	1,478.0	1,578.2	1,623.9	1,646.0							
Income from Cont Ops after Income Taxes	(0.0)	(1.3)	-	(1.1)	10.0	6.4	(6.3)	0.3	(17.4)	(19.0)	(1.9)	0.7	15.0	6.8	(24.7)	(18.9)	59.8	40.2								
Interest Expense, Net	-	-	-	-	-	-	(0.1)	(0.2)	2.0	0.8	(0.1)	(0.6)	0.3	0.3	1.9	1.6	1.3	1.2								
Provision (Benefit) For Income Taxes	(0.0)	(0.2)	-	(0.7)	3.5	2.5	(2.5)	0.3	(11.6)	(10.8)	(24.3)	(21.0)	3.0	4.3	14.6	17.0	4.4	3.8								
Depreciation and Amortization	-	-	-	-	-	-	0.1	0.2	0.8	0.4	0.3	0.6	6.5	6.6	24.0	26.6	26.5	27.1								
EBITDA	(0.0)	(1.6)	-	(1.8)	13.4	8.9	(8.7)	0.6	(26.2)	(28.6)	(26.0)	(20.3)	24.8	18.0	15.8	26.3	92.0	72.3								
Asset Impairment	-	-	-	-	-	-	-	-	-	1.4	-	-	-	-	-	21.0	-	9.9								
Transaction Expense	-	-	-	-	-	-	0.1	0.1	-	-	0.1	0.2	0.1	1.7	-	-	0.1	2.3								
Restructuring and Related Expense	-	-	-	-	-	-	-	1.9	0.7	-	1.7	6.6	0.3	2.0	12.9	9.8	4.7	10.8								
Value Enhancement Initiative Implementation	-	-	-	-	-	-	-	-	-	-	-	-	2.4	1.1	-	4.6	6.9	3.7								
Equity in Net Loss (Gain) of Investee	0.0	1.6	-	1.8	(13.4)	(8.9)	-	-	-	-	-	-	0.5	1.6	11.0	10.3	(12.1)	(9.0)								
(Gain) / Loss on Sale of Business	-	-	-	-	-	-	-	(6.6)	-	-	-	(6.6)	(12.6)	(5.9)	-	-	(12.4)	(5.7)								
Ingeus Acquisition Related Cost / Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29.2	-	(2.0)	(2.0)								
Contingent Consideration Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(2.5)	-	-	-								
Foreign Currency (Gain) / Loss	-	-	-	-	-	-	-	-	-	-	-	-	0.2	(0.2)	(0.9)	(1.4)	0.3	(1.1)								
Litigation Expense	-	-	-	-	-	-	0.0	(0.0)	0.8	1.6	(5.0)	(5.5)	0.0	(0.0)	0.8	1.6	(5.0)	(5.5)								
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	2.4	-	-	-	2.4								
Adjusted EBITDA	-	-	-	-	-	-	(8.6)	(4.0)	(24.7)	(25.6)	(29.1)	(25.6)	15.7	20.6	66.3	72.2	72.6	78.1								
% Margin													3.8%	4.9%	4.5%	4.6%	4.5%	4.7%								

Latest available financials – At Q3 WD Services had not met the criteria to be presented as discontinued operations

(1) Total Continuing Operations represents Segment-Level results plus Matrix Investment and Corporate and Other.

ADJUSTED EBITDA RECONCILIATION (MATRIX)

Millions	Matrix ⁽¹⁾					FYE 2016			Q4:2016		
			FYE	FYE	LTM	HA			HA		
	Q3:17	Q3:18 ⁽³⁾	2016	2017 ⁽³⁾	Q3:2018 ⁽³⁾	Services ⁽²⁾	Matrix ⁽³⁾	Total	Services ⁽²⁾	Matrix ⁽³⁾	Total
Revenue	58.6	70.5	207.7	227.9	268.9	166.1	41.6	207.7	10.7	41.6	52.3
Net Income (Loss)	(0.5)	(4.4)	110.1	26.7	13.7	114.3	(4.2)	110.1	109.0	(4.2)	104.8
Interest Expense, Net	3.7	6.2	12.9	14.8	26.3	9.9	2.9	12.9	0.6	2.9	3.6
Provision (Benefit) For Income Taxes	(0.0)	(0.4)	60.4	(29.6)	(32.9)	63.3	(2.8)	60.4	59.9	(2.8)	57.1
Depreciation and Amortization	8.5	9.6	27.5	33.5	36.9	21.1	6.4	27.5	-	6.4	6.4
EBITDA	11.6	11.1	210.9	45.4	44.0	208.6	2.3	210.9	169.5	2.3	171.8
Gain on Disposition	-	-	(167.9)	-	-	(167.9)	-	(167.9)	(167.9)	-	(167.9)
Management Fee	0.6	0.6	-	2.3	4.9	-	-	-	-	-	-
Transaction Costs	0.0	0.1	6.4	3.9	2.8	0.0	6.3	6.4	(0.8)	6.4	5.6
Integration Expense	-	1.9	-	-	4.3	-	-	-	-	-	-
Write-off of Deferred Financing Costs	-	-	2.3	-	-	2.3	-	2.3	2.3	-	2.3
Adjusted EBITDA	12.2	13.7	51.7	51.7	55.9	43.1	8.6	51.7	3.1	8.6	11.7
% Margin	20.8%	19.4%	24.9%	22.7%	20.8%						

Reconciliation of Income / Loss from Equity Investment to Matrix Net Income ⁽⁴⁾

Equity in Net Gain (Loss) of Investee	(0.0)	(1.6)		13.4	8.9	(1.8)		(0.0)
Management Fee and Other	(0.2)	(0.3)		(1.0)	(2.1)	(0.2)		(0.2)
Net Gain (Loss) - Equity Investment	(0.3)	(1.9)		12.4	6.8	(2.0)		(0.2)
Divided by: Providence % Equity Investment in Matrix ⁽⁵⁾	<u>46.6%</u>	<u>43.6%</u>		<u>46.6%</u>	<u>43.6%</u>	<u>46.8%</u>		<u>46.8%</u>
Matrix Net Income Standalone	(0.5)	(4.4)		26.7	13.7	(4.2)		(0.4)

(1) Represents 100% of Matrix's results including the results of HealthFair since its acquisition of February 16, 2018. Providence's retained equity interest is now accounted for as an equity method investment. Matrix's results are not included within Providence's consolidated revenue or Adjusted EBITDA in any period presented.

(2) Represents Matrix's results of operation through the Matrix Transaction on October 19, 2016. These results are included within Discontinued Operations on the Company's consolidated financial statements.

(3) Represents Matrix's results of operation from October 20, 2016 to June 30, 2018, as applicable. Providence accounts for its proportionate share of Matrix's results during this time period using the equity method.

(4) A reconciliation has been provided to bridge from the income from Equity in net gain (loss) of investee to Matrix's standalone Net Income for periods following the Matrix JV transaction.

(5) For FYE 2017, % Equity Interest represents Providence's equity interest in Matrix as of December 31, 2017. It should be noted that Providence's equity interest in Matrix decreased from 46.8% to 46.6% primarily due to a rollover of management bonuses into equity during Q3:2017. In addition, Providence's equity interest in Matrix decreased to 43.6% following the rollover of certain HealthFair equity interests related to the acquisition during Q1:2018.